



The 2025 Charity Classic Supporting Local Charities



New State-Of-The-Art Memory Care Residence

REMARKABLE 2025

VICAR'S
LANDING
FOUNDATION

IMPACT

REPORT

*Celebrating A Year Of
Growth, Generosity, And Impact.*



New First-Class Assisted Living Neighborhood



New USCA-Sanctioned Croquet Court



Celebrating A Year Of Superlatives.

Vicar's Landing is more than a place to live. It is a culture shaped by friendship, engagement, and a shared sense of purpose. Across both campuses, members enjoy an active and enriching lifestyle supported by exceptional amenities,

meaningful programs, and opportunities to connect every day. **A Legacy That Continues To Evolve.** For decades, Vicar's Landing has set the standard for senior living in North Florida through a commitment to excellence in care, hospitality, and innovation. Today, that legacy continues through thoughtful campus enhancements, expanded wellness offerings, and environments designed to support independence, comfort, and lifelong fulfillment. **Driven By Generosity.** The spirit of giving remains at the heart of Vicar's Landing. In 2025, members and supporters helped achieve record participation in our Foundation's Charity Classic, raising funds for seniors in need and creating a lasting impact on life in our greater community.



Exciting construction for Oak Bridge Assisted Living and Memory Care Homes, opening this year.





At Vicar's Landing Oak Bridge campus, new additions include a regulation croquet court and putting green, reflecting an ongoing investment in wellness, recreation, and members' engagement.





A Personal Message From Our CEO.

As we reflect on 2025, I am awed by the remarkable momentum across our community and the generosity that continues to define Vicar's Landing and the Vicar's Landing Foundation. This has been a year of meaningful progress, thoughtful innovation, and deeper connection, all made possible by our members, staff, donors, and partners.



One of the year's defining moments was the success of our annual Vicar's Landing Foundation Charity Classic, which raised a record \$150,000 to support the nutritional

needs of deserving seniors in our county. This achievement represents far more than financial support. It reflects a shared commitment to lifting up our neighbors and strengthening the broader community. I am sincerely grateful to everyone who participated, sponsored, and supported this effort.

Across our campuses, the year brought steady progress and

purposeful enhancements. At Oak Bridge campus, improvements continued, including the addition of a new croquet court along with other upgrades that enrich daily life and encourage connection among members.

We also advanced important care initiatives with continued development of both assisted living and memory care. Construction moved forward throughout the year, with anticipated openings in 2026. These new residences will expand our ability to provide exceptional, specialized care in settings designed with intention, supporting members' dignity, comfort, and well-being.

At Sawgrass campus, infrastructure improvements and long-range planning moved forward together. Construction began on a new parking garage, which is expected to be completed in July 2026 and will enhance access and convenience across the campus. At the same time, we finalized a strategic master plan to guide the future of Sawgrass, with a focus on thoughtful updates and new amenities.

Our commitment to innovation, sustainability, and engagement



also took an exciting step forward with the introduction of an aquaponics greenhouse. This initiative not only provides fresh food for our community, but also invites

members to engage in the rewarding process of growing and nurturing plants.



The impact of these efforts extends well beyond our campuses. Vicar's Landing was honored with the Ponte Vedra Recorder's Best of the Best Award for Independent Living and Senior Health Care, the Prism Award for excellence in philanthropy from Senior Housing News, and recognition as

a Best Place to Work by Fortune Magazine, along with many other distinctions. These honors reflect not only achievement, but the strength of our mission and the people who bring it to life each day.

As we look ahead, we remain focused on strengthening our communities, advancing our mission, and creating a shared home where our members continue to thrive.

Thank you for your continued trust, support, and belief in Vicar's Landing.

*With gratitude,
Bruce Jones
Chief Executive Officer
Vicar's Landing*





Ready To Thrive.

At Vicar's Landing, every detail is thoughtfully shaped to support a life filled with meaning, engagement, and possibility. Across the Sawgrass and Oak Bridge campuses, members experience beautifully maintained surroundings, enriching friendships, and countless opportunities

*to pursue their interests and passions. From exceptional dining and fitness initiatives to educational programs, entertainment, and shared experiences, each day encourages connection, fulfillment, and continued growth. **A Legacy That Continues To Grow.** Vicar's Landing continues to invest in the future through purposeful campus enhancements and long-range planning designed to enrich the member experience for generations to come. While the community continues to evolve, our focus remains the same: a commitment to exceptional living defined by warmth, integrity, innovation, and a strong sense of belonging.*





The Vicar's Landing Sawgrass campus continues to look toward the future with the completion of a comprehensive strategic master plan focused on thoughtful growth with enhanced amenities designed to elevate the member's experience.





IMPACT

LOCAL SUPPORT



*Vicar's Landing Endowed Scholarship
– UNF Brooks College of Health*



1,825 Days of service to nonmembers in the Windsor Health Center



312,430 Meals served in 2025



669 Employees with an annual payroll of \$15M



\$60,000 Foundation donation to seniors impacted by food insecurity



\$10.1M Community investment for employee garage construction



11,849 Community service hours



\$1.1M Paid property taxes in St. Johns County



11 interns contributed 1,995 hours through Life Work, St. Johns County Schools

The Members' Association.

The Members' Association Scholarship Fund continues to reflect one of the most meaningful traditions within the Vicar's Landing community, supporting education and personal growth. Driven by the generosity, volunteerism, and compassion of Vicar's Landing members, the program has positively impacted the lives of countless employees and families over the years while strengthening the spirit of connection that defines Vicar's Landing.

\$589,006

2025 Employee Scholarships

86 Employee Merit Scholarship Awards, 22 Sons/Daughters Merit Scholarship Awards, 52 Employee development grants




Thank you

To our amazing Members' Association. You made a big difference in 2025.

\$332,940

2025 Employee Holiday Fund

\$6,162

2025 Nursing Projects

\$18,629

2025 Library Support

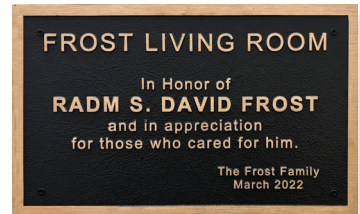
\$72,394

2025 Boutique Sales



A Legacy Of Generosity. A Future Of Possibilities.

Every gift to the Vicar's Landing Foundation helps strengthen the community we cherish today while ensuring it continues to thrive for generations to come. Through



philanthropy, members and families help create meaningful opportunities that enhance wellness, support associates, enrich programs and services, and preserve the spirit of Vicar's Landing for the future.



*Memory Care smart projection therapy,
Willow Oak Memory Care Support*



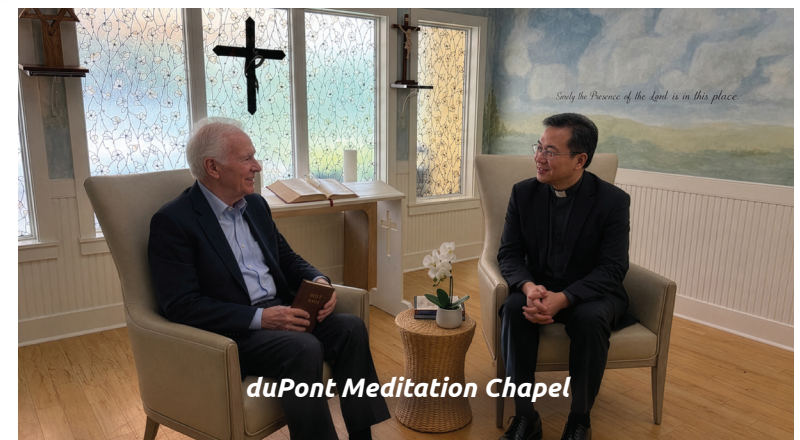
*Aquaponics Garden nourishing our community
given by Auld & White Constructors*



Bobbie West Aquatic Center



*Bob Zielske Workshop Studio given by
Charlie and Yvonne Goldsmith*



duPont Meditation Chapel

Together, We Build An Extraordinary Future.

The Vicar's Landing Foundation exists because generations of members believed in giving back to the community they call home. Their generosity

*continues to shape lives,
create opportunity,
and ensure that Vicar's
Landing remains a place
of grace and belonging.*

*Each year, the
Foundation also brings
the wider community
together for a day of
friendly competition and
meaningful giving for our*

*Charity Classic. Golf and pickleball tournaments plus the opportunity to
mingle with friends old and new have helped raise hundreds of thousands
of dollars over the years to fund programs that nourish and protect
deserving seniors throughout the region.*

*For more information about the Charity Classic and other charitable
giving opportunities, please contact Kathy DeSiena at 904.754.6028 or
Bruce Vorsanger at 904.233.6641.*



SCAN TO LEARN MORE

Join Us
Tuesday, April 6, 2027,
at The Yards in Sawgrass Players Club.



VICAR'S
LANDING
FOUNDATION

**Charity
Classic** 

DRIVES & DINKS



Florida Nursing Home Guide Inspection Rating

Quality of Care — 5 Stars, Quality of Life — 5 Stars, Administration — 5 Stars
Dignity — 5 Stars, Restraints and Abuse — 5 Stars, Pressure Ulcers — 5 Stars
Decline — 5 Stars, Nutrition and Hydration — 5 Stars

Centers for Medicare And Medicaid Services

Overall — 5 Stars

CMS “Top Nursing Home In Florida” Recipient

U.S. News and World Report — “Best Nursing Homes In Florida” Recipient

The Recorder — Best of the Best in Ponte Vedra — Independent Living and Senior Healthcare

The Recorder — Best of the Beaches — Independent Living and Retirement Living

Fortune Magazine — Best Place to Work

OUR FUTURE

Looking Ahead to eTown

Plans are underway for a future community in eTown, one of Northeast Florida’s fastest growing areas. This is the next chapter in Vicar’s Landing’s long-term growth strategy and reflects our continued commitment to quality, service, and community for older adults. Early planning focused on site development and market positioning, laying the groundwork to bring the Vicar’s Landing experience to a new part of the region.

Planning for the Future of Sawgrass

At the Sawgrass campus, master planning continues to guide development. The process helps shape thoughtful decisions around member needs, dining, wellness, common spaces, and experience. As future projects are evaluated, the focus remains on progress while preserving what makes Sawgrass so special.

Completing the Oak Bridge Vision

The Oak Bridge campus continued to grow as an important part of the broader Vicar’s Landing community. With assisted living and memory care nearing completion,



OUR TEAM

Vicar's Landing is expanding the continuum of care available across both campuses. These additions support our commitment to helping members remain connected and well cared for as their needs change.

The Vicar's Landing Way

Growth at Vicar's Landing also involves strengthening the culture that defines the organization. The Vicar's Landing Way reinforces the service standards and shared expectations that support our mission and CARES values: Courtesy, Attitude, Respect, Excellence, and Satisfaction. This work helps ensure the Vicar's Landing experience remains personal, consistent, and rooted in exceptional service.

Aquaponics Greenhouse

The construction of an aquaponics greenhouse reflects Vicar's Landing's commitment to innovative programs that support wellness, sustainability, and lifelong learning. The greenhouse will create opportunities for members to engage in food production, environmental education, and community programming in a meaningful and enjoyable way.

Vicar's Landing

Bruce Jones, Chief Executive Officer; Kendall Bryan, Chief Operations Officer; Todd Stiffler, Chief Financial Officer; Stephanie Monroe, Chief Human Resources Officer; Kathy DeSiena, Chief Development Officer; Bruce Vorsanger, Director of Strategic Partnerships; Elizabeth Sholar, Executive Director; Kimberly A. Brown, Director of Strategic Initiatives; Hannah Mills, Health Services Administrator; Carmen Bell, Controller; Sherie Smith, Executive Assistant

Life Care Pastoral Services Inc.

Sharon Henderson, Chair; Jack Parker, Vice Chair; Dave Auchter, Tim Buskirk, Ben Bishop, Mark Farrell, Tom Frankland, Todd Hickey, Dale Pirkle, Michael Shepherd, Rob Stursberg

Life Care Ponte Vedra Inc.

Michael Shepherd, Chair; Dr. Christine Ng, Vice Chair; Steve Crosby, Missy DeKay, Allison Mulgrew, Dr. Kent New, Melissa Turner, the Rev. Amy Slater





IMPACT

WAYS TO GIVE



Whether Through An Annual Contribution, A Planned Gift, Or A Gift Of Appreciated Assets, Every Act Of Generosity Helps Strengthen The Future Of Vicar's Landing.



Cash Or Check

Provide immediate support for Foundation priorities, member programs, and community enhancements.



Multiyear Pledges

Spread a larger commitment over time while supporting future projects and initiatives.



IRA Qualified Charitable Distributions (QCDs)

A tax-efficient way for eligible individuals to support the Foundation directly from an IRA.



Appreciated Stocks And Securities

Support the Foundation while potentially receiving tax advantages.



Donor-Advised Funds

Recommend a grant to help fund programs, experiences, and initiatives that enrich life at Vicar's Landing.



Legacy And Estate Gifts

Create a lasting impact through planned gifts, memorial gifts, or naming opportunities that support future generations of members.

For more information about charitable giving opportunities, contact Kathy DeSiena at 904.754.6028 or Bruce Vorsanger at 904.233.6641.

TAX ID NUMBER 82-1479221

**Life Care Ponte Vedra Inc.
and Subsidiary**

**Consolidated Balance Sheet
and Changes in Deficit — Years Ended
December 31, 2025, and 2024**

	2025	2024
ASSETS		
Total Current Assets	27,247,602	24,933,411
Interest Rate Swap Agreement	-	5,761
Assets Whose Use Is Limited, less current portion	16,614,760	15,586,274
Right Of Use Lease Assets, Net	33,963,199	35,321,727
Property And Equipment, Net	214,353,765	178,776,306
Total Assets	292,179,326	254,623,479
LIABILITIES AND NET DEFICIT		
Total Current Liabilities	11,421,275	7,138,458
Interest Rate Swap Agreement	488,890	-
Bonds Payable, Net	119,673,609	87,125,741
Lease Liability, Net	42,009,950	42,197,489
Deferred Revenue From Entrance Fees	123,536,862	124,711,281
Refundable Entrance Fees	23,211,039	23,815,077
Total Liabilities	320,341,625	284,988,046
Net Assets (Deficit)		
Without Donor Restrictions	(28,350,815)	(30,513,533)
With Donor Restrictions	188,516	148,966
Total Net Deficit	(28,162,299)	(30,364,567)
Total Liabilities And Net Deficit	292,179,326	254,623,479

**Life Care Ponte Vedra Inc.
and Subsidiary**

**Consolidated Statements of Operations
and Changes in Deficit — Years Ended
December 31, 2025, and 2024**

	2025	2024
Revenues, Gains, And Other Support		
Residential Service Fees	30,845,199	27,538,210
Earned Entrance Fees	14,343,178	14,346,524
Health Services Fees	9,774,227	8,309,955
Investment Income (Loss), Net	2,700,394	2,994,178
Total Revenues, Gains, And Other Support	57,662,998	53,188,867
Operating Expenses		
Total Operating Expenses	55,194,814	51,983,607
Income (Loss) From Operations	2,468,184	1,205,260
Other Change In Net Deficit	(305,466)	(236,829)
Change In Deficit Without Donor Restrictions	2,162,718	968,431
Contributions	51,720	55,322
Net Assets Released From Restrictions	(12,170)	(7,985)
Change In Net Deficit	2,202,268	1,015,768
Net Deficit At Beginning Of Year	(30,364,567)	(31,380,335)
Net Deficit At End Of Year	(28,162,299)	(30,364,567)

**REMARKABLE
2025**



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VicarsLanding.com | 904.273.1701